

International Society for Pharmacoeconomics & Outcomes Research (ISPOR)
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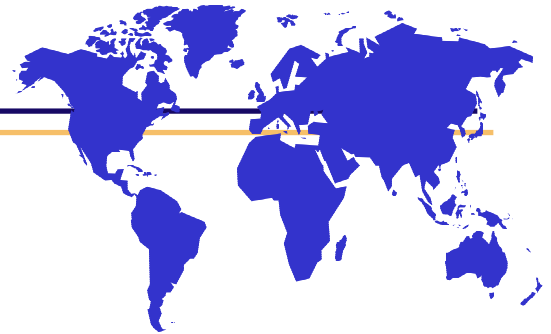
Issues Panel “*QALYs Gone Wild?*”

Over-Reliance on QALYs

May Contribute to the Neglect of Relevant Evidence

Michael Schlander

Institute for Innovation & Valuation in Health Care (INNOVAL^{HC})
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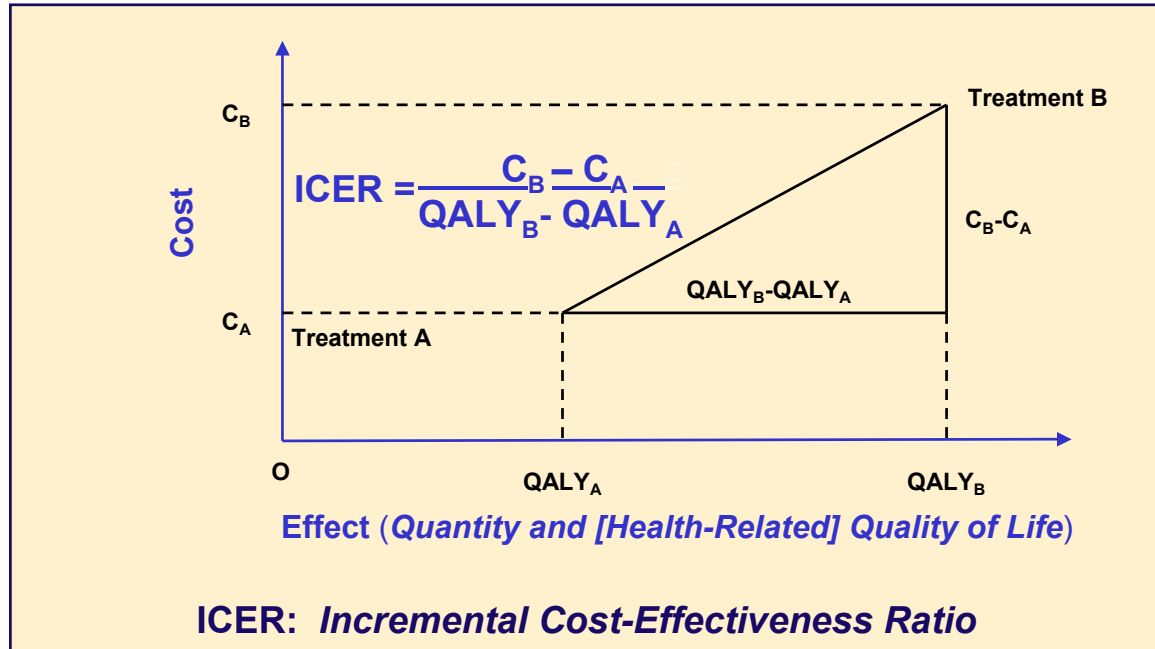


“How to Interpret Cost per Unit of Outcome?”

Need a “Common Currency”

Capturing Impact of Interventions on Morbidity and Mortality
(viz., on Quality and Quantity of Life)

CUA: Incremental Analysis



Quality and Quantity of Life as Outcomes

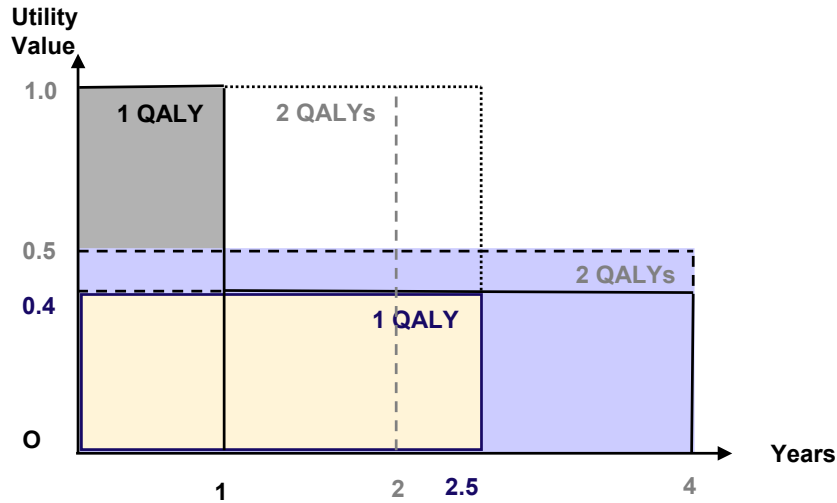
- ▭ **Basic idea underlying the QALY**
 - ▭ Combination of (health-related) quality of life and length of life into **one comprehensive and universal measure**
 - ▭ Intended to facilitate comparisons between different kinds of treatments and diagnoses
 - ▭ Should be measured on a **cardinal scale** to enable computations¹
- ▭ **The concept of the QALY**
 - ▭ If the health state “blind” gives a quality weight (utility index) of 0.4, then one year as blind gives 0.4 QALYs ...
 - ▭ ... or 1 year in full health gives the same number of QALYs (1) as 2.5 years as blind

¹According to expected utility theory (EUT), this can be achieved using standard gamble (SG) experiments.

Quality-Adjusted Life Years (QALYs)

Quality and Quantity of Life as Outcome

QALY: Quantity and Quality of Life = AUC



Quality-Adjusted Life Years (QALYs)

Some Utilities for Health States¹

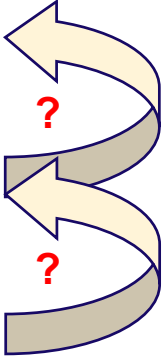
Health State	Utility
Full health (reference state)	1.00
Myocardial infarction, acute (TTO)	0.87
HIV infection, asymptomatic (TTO)	0.87
Hospital dialysis (TTO)	0.56
Liver cirrhosis, decompensated (SG and TTO)	0.54
Being blind or deaf or dumb (TTO)	0.39
Dead (reference state)	0.00
Confined to bed with severe pain	< 0

¹Data from: G.W. Torrance (1987); T.O. Tengs (2000)

THE LOGIC OF COST-EFFECTIVENESS

Quality-Adjusted Life Years (QALYs)

Measurement methods to generate quality weights

Decomposed Measurement	Holistic Measurement
<p data-bbox="258 353 674 388">Use a MAU¹ Instrument</p> <p data-bbox="212 456 711 530">1. Creation of a Validated Generic Index Instrument</p> <ul data-bbox="212 560 726 691" style="list-style-type: none"><li data-bbox="212 560 526 594">▫ Descriptive system<li data-bbox="212 617 726 691">▫ Scaling of instrument: development of a scoring system <p data-bbox="212 755 711 794">2. Application of Instrument</p> <ul data-bbox="212 824 582 909" style="list-style-type: none"><li data-bbox="212 824 582 858">▫ Matching health states<li data-bbox="212 881 566 909">▫ Reading utility scores	<p data-bbox="797 353 1219 392">1. Health State Vignette</p> <p data-bbox="797 422 1204 461">2. Scaling of Scenario:</p> <ul data-bbox="797 553 1250 943" style="list-style-type: none"><li data-bbox="797 553 1250 594">▫ Standard Gamble (SG) ><li data-bbox="797 709 1219 748">▫ Time Trade-Off (TTO) ><li data-bbox="797 863 1265 943">▫ Visual Analogue Scales (VAS) [?] 

¹MAU, multi-attribute utility theory



Deconstructing Health-Adjusted Life Years (HALYs)

Some Dimensions of Choice¹

- ▭ Scaling instrument (SG, TTO, PTO, ...)
- ▭ Time horizon (life time, episode, one year, ...)
- ▭ Personal versus social (community) perspective
- ▭ Ex ante versus ex post perspective
- ▭ Respondent (patient, public, insured population, expert)
- ▭ Social values (age weights, severity, etc.)

Result:

- ▭ Large number of potential options
- ▭ Justification for selected option(s) ?

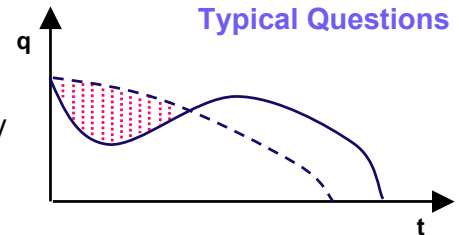
¹From J. Richardson (2002); cf. also J. Richardson (1994)

Quality-Adjusted Life Years (QALYs) as a measure of (health-related) outcomes¹

Three Distinct Ways How to Use QALYs

Same intervention
for
Same indication
(same patient group)

“Does the Utility Gain
Outweigh the Disutility
of Treatment?”
e.g., cancer chemotherapy



Different interventions
for
Same indication
(same patient groups)

“How Can We Integrate a
Variety of Clinical Outcomes
in one Summary Measure?”
Alternative: disaggregated (cost-consequence) analysis

Different interventions
for
Different indications
(different patient groups)

“How Can We Determine the Most Efficient Allocation
of Scarce Health Care Resources
across a Wide Range of Competing Interventions?”
“Efficiency” usually defined in terms of QALY maximization

¹This is *not* a comprehensive list. For example, QALYs may also be used in descriptive (non-comparative) economic analyses.

QALYs as a utility measure of health-related consequences

QALY League Tables¹

Ranking Interventions by Their Cost-Effectiveness

Example	Cost/QALY
▭ GP advice to stop smoking	220 £
▭ Antihypertensive treatment to prevent stroke (age 45-64 years)	940 £
▭ Hip replacement	1,180 £
▭ Kidney transplant	4,710 £
▭ Hospital hemodialysis	21,970 £
▭ Neurosurgical intervention for malignant intracranial tumors	107,780 £

¹Data from: A. Maynard (1991); data for United Kingdom (in 1990 £)

HAS NICE GOT IT RIGHT?

“What More Could Anyone Ask For?”

NICE is “the closest anyone has yet come to fulfilling the economist’s dream of how priority-setting in health care should be conducted.”



Alan Williams (1927 – 2005)

... “[NICE] is transparent, evidence-based, seeks to balance efficiency with equity, and uses a **cost-per-QALY benchmark** as the focus for its decision-making. *What more could anyone ask for?*”

HAS NICE GOT IT RIGHT?

“What More Could Anyone Ask For?”

NICE is “the closest anyone has yet come to fulfilling the economist’s dream of how priority-setting in health care should be conducted.”

However:
“Experience has taught me that it is not uncommon for an-economist’s-dream-come-true to be seen as a nightmare by everyone else.”



Alan Williams (1927 – 2005)

Some Issues with Quality-Adjusted Life Years (QALYs)

Despite an impressive research agenda

on preference-based measures of health, **there remain:**

▸ **Methodological Issues**¹

- “Cardinal **utilities**” based on Standard Gamble (Neumann-Morgenstern EUT)²
 - ... consistency with³ Time Trade-Off, Rating Scales, Person Trade-Off ?
 - ... consistency with³ index instruments: HUI3, EQ-5D, SF-36, AQoL, ...?
 - ... assumptions (constant proportional trade-off, additive separability¹ ...)?

▸ **Normative Issues**¹

- Whose preferences should count from which perspective (*ex ante* / *ex post*)⁴?
- Aggregation assumptions and derived decision rules⁴?

▸ **A Common Defense**¹

- “high face validity” (intuitively appealing), easy to explain
- “good enough”, “no better alternative”, a “pragmatic” workable approach

¹non-exhaustive lists; ²cf. G.W. Torrance (1976)

³and in-between; ⁴conflicting empirical data

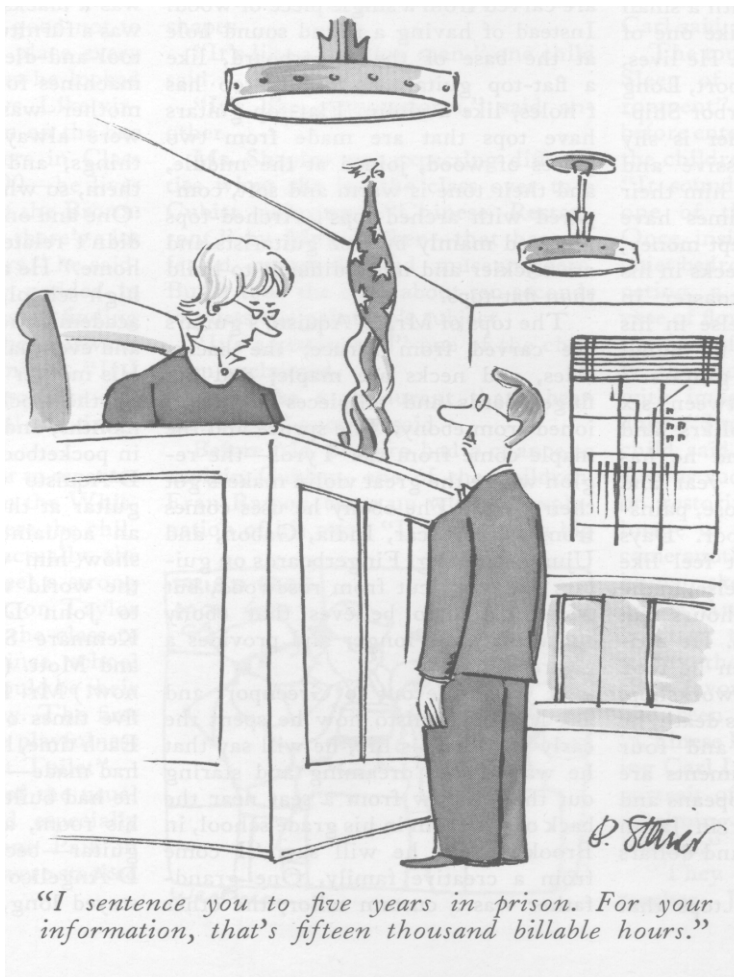


Some Cost-Effectiveness Benchmarks

- ▭ **No scientific basis**
- ▭ **Some international “de facto” benchmarks:**
 - ▭ **New Zealand** (PHARMAC):
NZ-\$ 20,000 / QALY¹
 - ▭ **Australia** (PBAC):
AUS-\$ 42,000 / LYG to AUS-\$ 76,000 / LYG²
 - ▭ **England and Wales** (NICE):
£ 20,000 – £ 30,000 / QALY
 - ▭ **United States** (MCOs):
US-\$ 50,000 – US-\$ 100,000 / QALY³
 - ▭ **Canada** (proposed “grades of recommendation”):
CAN-\$ 20,000 – CAN-\$ 100,000 / QALY⁴

¹C. Pritchard (2002); QALY: “quality-adjusted life year”; ²George et al. (2001); LYG: “life year gained”

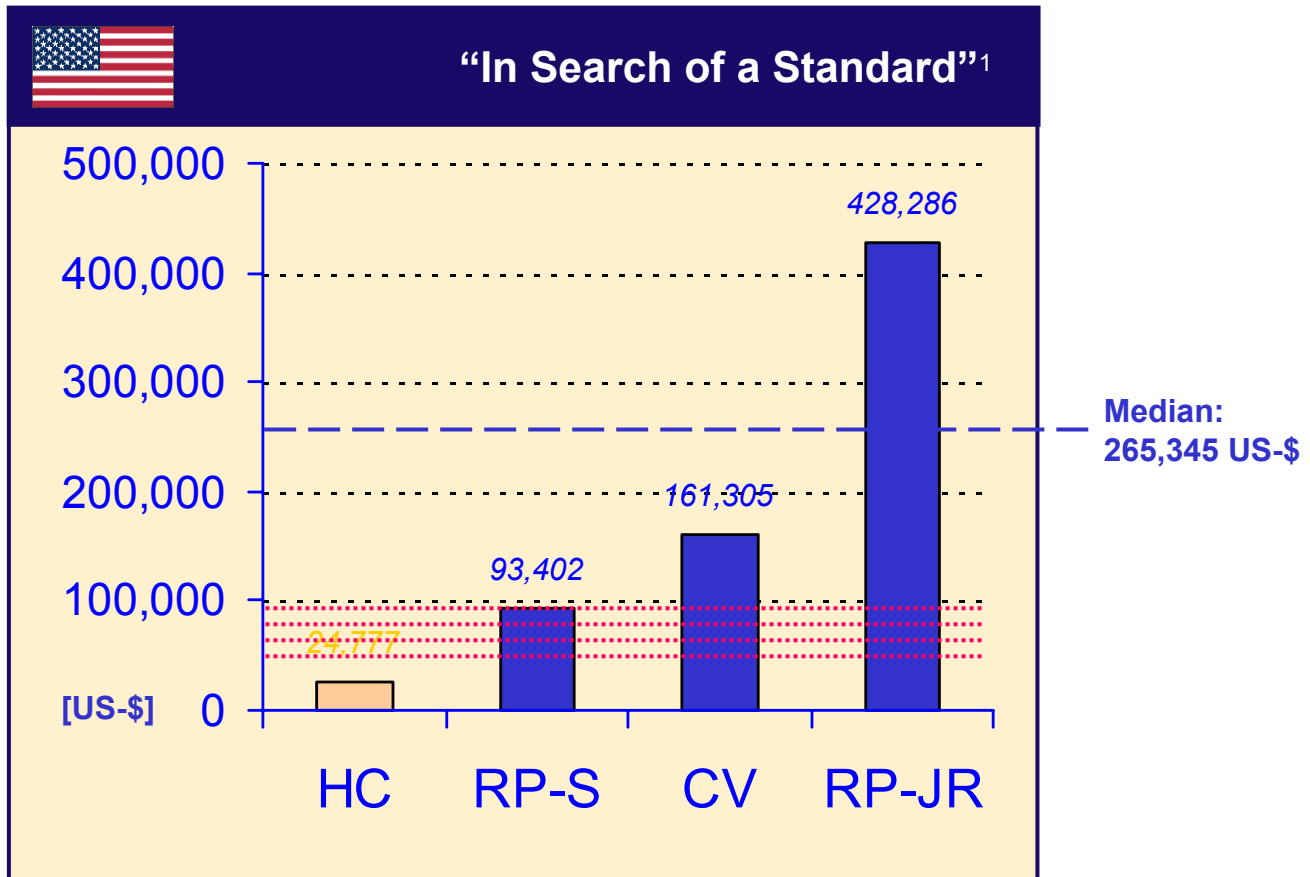
³D.M. Cutler, M. McClellan (2001); ⁴A. Laupacis et al. (1992)



Not so new:

The evaluation
of
human
life time
in
economic /
monetary
terms

“Gaining a QALY may be worth more than analysts generally assume.”¹



¹R.A. Hirth et al. (2000)

A promise and a premise

“A QALY
is a QALY
is a QALY
–
regardless of
who gains and who
loses it.”¹

“The principal
objective of the
National Health Service
ought to be to
maximize the
aggregate
improvement in the
health status of the
whole community.”²

²Anthony J. Culyer (1997)

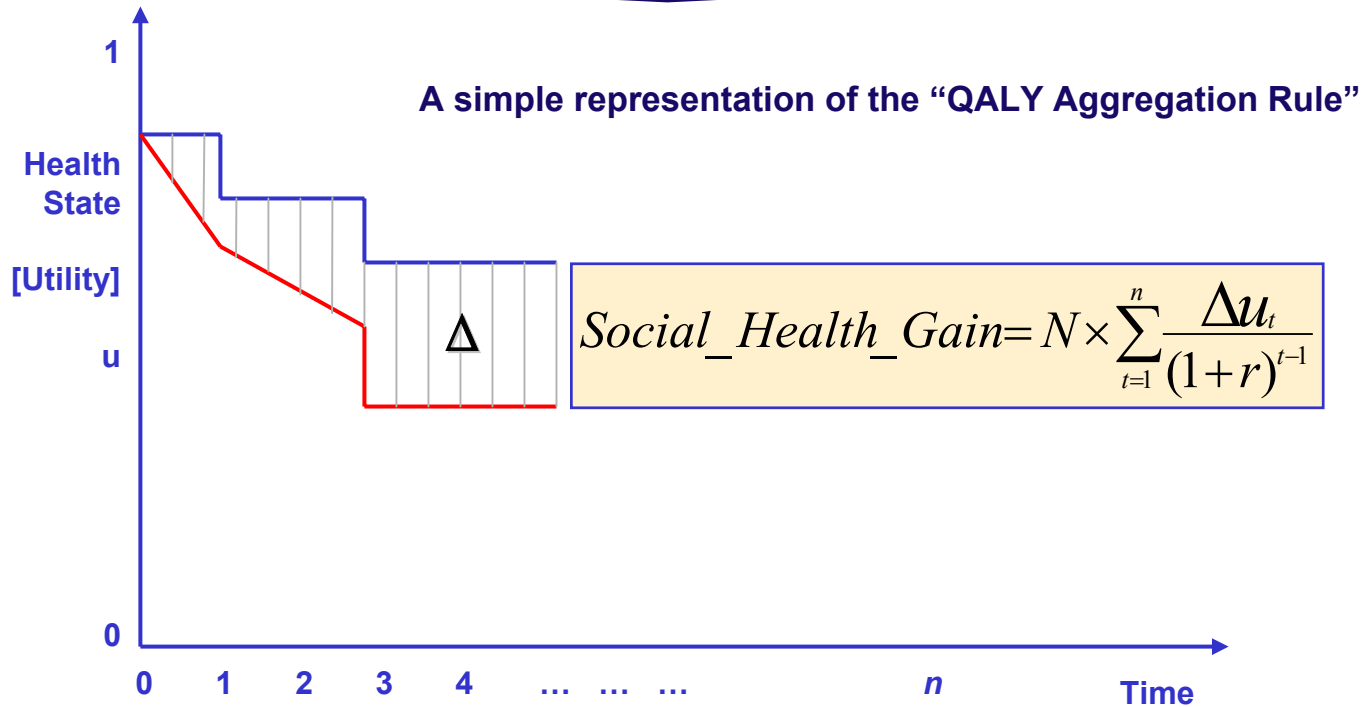
¹D. Feeney and G.W. Torrance (1989)
but there are reasons to suspect that the utility of health states
may be influenced by wealth – cf. C. Donaldson et al. (2002)

“The underlying **premise**
of CEA in health problems is
that for any given level of
resources available, **society** (or
the decision-making jurisdiction
involved) **wishes to maximize**
the total aggregate health
benefit conferred.”³

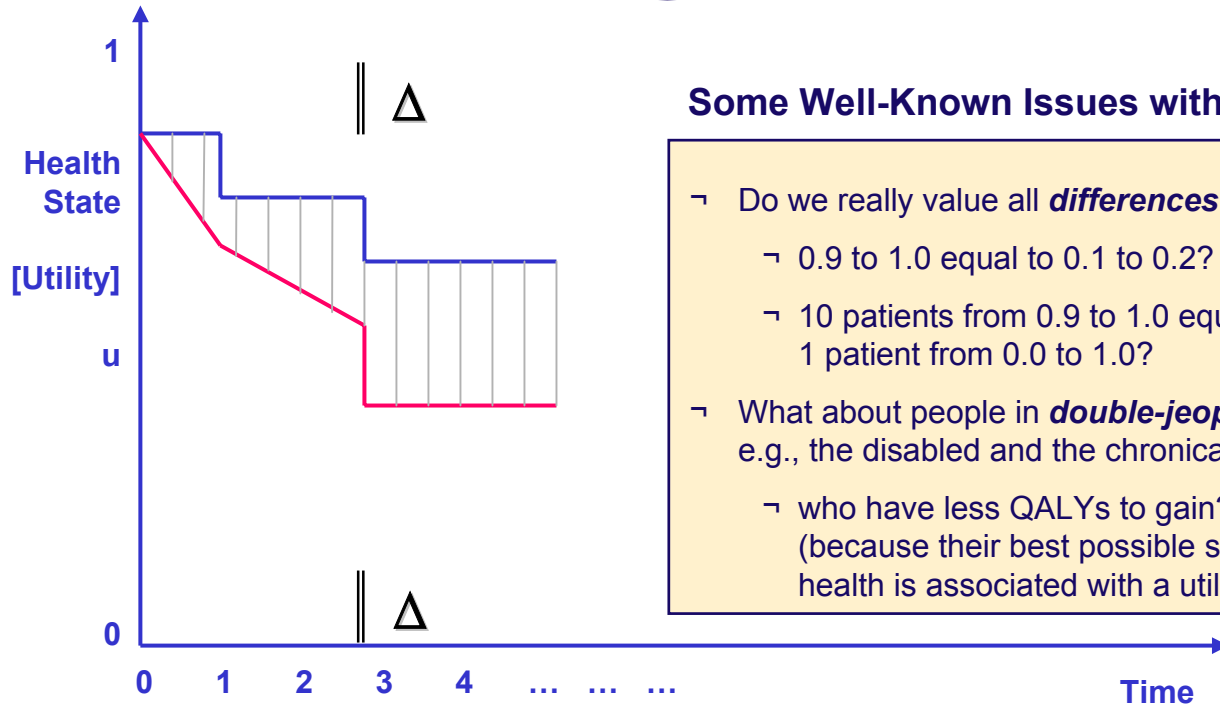
³M.C. Weinstein and W.B. Stason (1977)

Extrawelfarism

QALY Maximization



Aggregation of Quality-Adjusted Life Years (QALYs)



Some Well-Known Issues with QALYs

- Do we really value all **differences** equally?
 - 0.9 to 1.0 equal to 0.1 to 0.2?
 - 10 patients from 0.9 to 1.0 equal to 1 patient from 0.0 to 1.0?
- What about people in **double-jeopardy**, e.g., the disabled and the chronically ill,
 - who have less QALYs to gain? (because their best possible state of health is associated with a utility $u < 1$)

The QALY aggregation rule is “descriptively flawed”.¹

¹cf. P. Dolan et al. (2005), M. Schlander (2005)

Social WTP: Valuation of Quality-Adjusted Life Years (QALYs)

Does Context Matter?

- ↪ **Empirical evidence** supports a role of the following¹:
 - ↪ **Severity** of initial health state
 - ↪ Level of impairment
in addition to improvement (difference)?
 - ↪ **Rule of rescue**
 - ↪ Identifiable individuals
(but is being “visible” morally relevant?)
 - ↪ **Potential** for health improvement
 - ↪ e.g., the permanently disabled and chronically ill?
(who have less QALYs to gain)
 - ↪ Patients with **high-cost illnesses**

¹cf. recent reviews by P. Dolan et al. (2005), J. Richardson and J. McKie (2005), M. Schlander (2005); further considerations include (but are not limited to) age, responsibility for dependants, and number of patients or program size.

Guidance based on the EQ-5D

- ↪ **Some problems with walking and with usual activities, no other problems** (EQ-5D state 21211)
 - ↪ Utility gain from prevention ($1 - 0.810 =$) 0.190
- ↪ **Fatal heart attack**
 - ↪ Utility gain from prevention ($1 - 0 =$) 1.000

↪ **Issue**

Is preventing fifty cases of “some problems with walking and with usual activities, no other problems” **as valuable as** preventing ten cases of fatal heart attack?

Extrawelfarism: QALY League Tables



Ranking of Interventions by Cost per QALY...

Intervention	Estimated ICER
<ul style="list-style-type: none"> ↪ Sildenafil for erectile dysfunction 	<ul style="list-style-type: none"> ↪ < ~ 3,600 £ / QALY¹
<ul style="list-style-type: none"> ↪ Methylphenidate for ADHD in children 	<ul style="list-style-type: none"> ↪ < ~ 7,000 £ / QALY²
<ul style="list-style-type: none"> ↪ Riluzole for motor neuron disease 	<ul style="list-style-type: none"> ↪ ~ 38,500 £ / QALY³ (34,000–43,500 £/QALY³)
<ul style="list-style-type: none"> ↪ Beta interferon for multiple sclerosis 	<ul style="list-style-type: none"> ↪ ~ 120,000 £ / QALY⁴ (69,000–580,000 £/QALY⁴)
<ul style="list-style-type: none"> ↪ Laronidase for mucopolysaccharidosis 1 	<ul style="list-style-type: none"> ↪ > 330,000 £ / QALY⁴

¹E.A. Stolk et al. (2000); ²S. King et al. (2004); ³G. Ginsberg and S. Lowe (2002), NICE (2001), A. Stewart et al.(2000); ⁴NICE (2006)



Deconstructing Counterintuitive Cost-per-QALY Rankings

- ▭ (In)Famous example from the Oregon Health Plan (OHP):
 - ▭ Capping a tooth for **150** (not one!) patients was ranked higher than an appendectomy for **one** person.
 - ▭ But did this ranking reflect our “powerful proclivity to rescue endangered life”?¹
- ▭ **Some issues not adequately addressed by CEA/CUA:**
 - ▭ What priority should be given to the worst off? (those with the most serious and/or immediate conditions)
 - ▭ When should small benefits to a large number of persons outweigh large benefits to a small number of persons?
 - ▭ How can the conflict between fair individual *chances* and best aggregated outcomes be resolved?²

¹cf. D.M. Eddy (1991) and D.C. Hadorn (1991); ²For a more complete account of these and related ethical issues, cf. D. Brock (2004, 2006).



The Person Trade-Off (PTO) Method

- ▭ **Direct assessment of social preferences:**
 - ▭ Respondents indicate the number of people in one health state they would need to be able to treat (with a specified outcome) to make them indifferent to
 - ▭ treating a given number of people in another health state (again with a specified outcome)¹
- ▭ **Deconstructing the Person Trade-Off:**
 - ▭ Severity of the pre-intervention health state (“level”)
 - ▭ Severity of the post-intervention health state (“level”)
 - ▭ Health gain as a result of intervening (“difference”)
 - ▭ Number of persons treated (“dimension”)

¹cf. E. Nord (1993); E. Nord et al. (1994)

Reliance on QALYs
as a “universal and comprehensive” measure of (health-related) benefits?

Societal WTP as an Alternative Metric?

- **Hypothetical Acute Pain Relief Scenario**¹
 - Assume a surgical intervention for a small group of patients (say, n=1,000 cases per year) results in postoperative pain associated with a health state “worse than dead” (with a utility of -0.2), lasting for one day.
 - Assume further a new postoperative pain treatment results in pain relief leading to a health state with a utility of 0.8 at a total incremental cost of £ 250.
 - This treatment is associated with an ICER (**cost per QALY gained**) of £ 250 / $\{[(0.8 - (-0.2))] \times (1/365)\} = \mathbf{£ 91,250}$.
 - Given the size of the program, the **budgetary impact** (from the perspective of the health care scheme) is **£ 250,000 p.a.**
- **Would we be willing to pay for this intervention?**

¹Note that this scenario may be less hypothetical than it might seem at first glance!
cf. M. Stadler, M. Schlander, M. Braeckman et al. (2004)

Reliance on QALYs
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Some Concerns concerning QALY Aggregation

- ▭ **An Empirically Flawed Decision Rule**
 - ▭ The Consistency Argument – A Thinly Disguised Normative Claim
- ▭ **Severity of Condition**
 - ▭ Capacity to Benefit Empirically of Secondary Importance Only, Compared to Level of Impairment (!?)
 - ▭ Priority for Life Saving Interventions and Rule of Rescue
- ▭ **The Value of Duration (of Life / of Benefit)**
 - ▭ Constant Proportional Trade-Off?
- ▭ **Mapping of Individual Utility and Societal Value?**
 - ▭ Cost-per-QALY League Tables?
 - ▭ From Sildenafil ... to Orphan Treatments
 - ▭ Small Benefits for Many Outweighing Important Benefits for Few
- ▭ **ICER Benchmarks and Opportunity Cost?**

An Early Warning

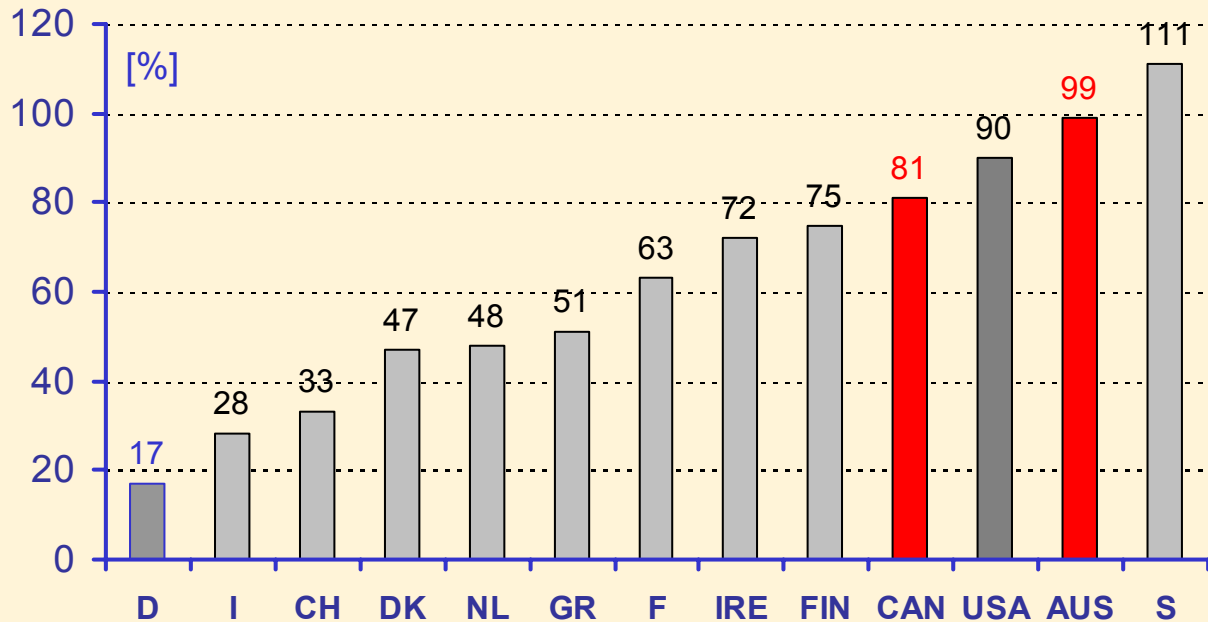
**“Guidelines for the
adoption of new
technologies:**

**a prescription for
uncontrolled growth in
expenditures...”**

Amiram Gafni and Stephen Birch (1993)

Pharmaceutical price regulation: impact on pharmaceutical spending dynamics

Total Pharmaceutical Spending (real per-capita growth 1990-2001)¹



¹Source: OECD Health Data 2003; Australia and Switzerland: 1990-2000;
Germany: 1992-2001; Schlander (2004)



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¹non-exhaustive lists; ²cf. G.W. Torrance (1976)

³and in-between; ⁴conflicting empirical data

Using QALYs as a Universal Measure of Benefit ?

▭ Some Potential Problems

- ▭ Patients with **behavioral / mental health problems** may not be the best judges of their impairment.
- ▭ (Health-related) quality of life in **children** may be difficult to quantify because of (a) rapid developmental changes, (b) different cognitive abilities of children at various ages, (c) the role of parents as proxy-raters, and (d) its impact on parental utility¹.

▭ National Institute for Health and Clinical Excellence (NICE)

- ▭ **NICE Technology Appraisal No. 98²**
Treatment Strategies for Attention-Deficit/Hyperactivity Disorder (ADHD) in children and adolescents (England and Wales)

▭ Cost-Effectiveness Analysis in Severe Mental Illness

- ▭ **Hallucination focused Integrative Treatment Program (HIT)³**
in patients with schizophrenia (The Netherlands)

¹cf. Griebisch et al. (2005);

²King et al. (2004, 2006); NICE (2006); Schlander (2007)

³Stant et al. (2003, 2007)



NICE Technology Appraisal No. 98 (ADHD)

- Findings presented here are part of a more comprehensive qualitative study ...
- **Technology Assessment of three molecular entities available as short- and long-acting formulations**
 - **Clinical effectiveness review** based on symptom normalization
 - **Cost-effectiveness analysis** (model) based on response rates, primarily based on **CGI-I sub-scores** (interpreted as proxies for HRQoL), secondarily including responders based on symptom normalization
 - **Unable to differentiate products ...**

INNOVATION AND VALUATION IN HEALTH CARE

Michael Schlander

Health Technology
Assessments by the
National Institute for Health
and Clinical Excellence

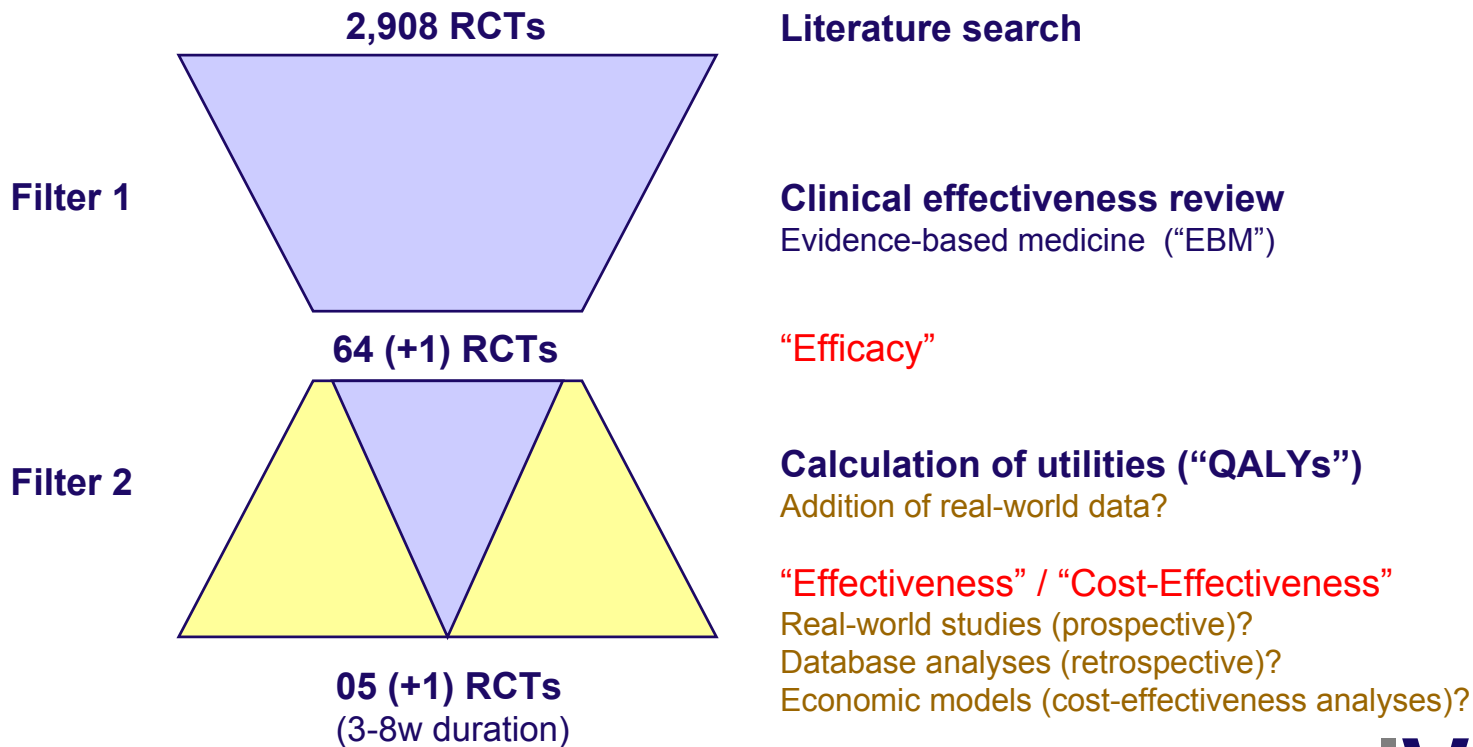
A Qualitative Study

 Springer

Over-restrictive use of evidence due to over-reliance on QALYs as a “universal and comprehensive” measure of effectiveness?

NICE Technology Appraisal No. 98 (ADHD)

Shrinkage of Evidence Base¹



¹King et al. (2004, 2006); NICE (2006); Schlander (2007)

Over-restrictive use of evidence due to over-reliance on QALYS
as a “universal and comprehensive” measure of effectiveness?

NICE Technology Assessment No. 98 (ADHD)¹

- ▭ **Unable to differentiate between products on grounds of effectiveness**
 - ▭ relying on response rates based on CGI-I sub-score ratings for primary analysis (which were used to compute QALYS); secondary extensions adding heterogeneous outcome measures
- ▭ **NICE Assessment in contrast to consistent findings from**
 - ▭ One RCT using “pragmatic design” suggesting differences
 - ▭ Two RCTs reporting relevant head-to-head comparison
 - ▭ Two meta-analyses (endpoint: symptom normalization, effect sizes) based on phase III RCTs revealing differences
 - ▭ Two cost-effectiveness models indicative of differences (one including a meta-analysis of effectiveness data)
 - ▭ Scottish Medicines Consortium (SMC)
 - ▭ Australian PBAC



Over-restrictive use of evidence due to over-reliance on QALYs as a “universal and comprehensive” measure of effectiveness?

Hallucination focused Integrative Treatment (HIT)¹

- ▭ **Dennis Stant et al. (Groningen, NL):**
- ▭ Data of a previously conducted economic evaluation assessing the cost-effectiveness of the HIT intervention in patients with schizophrenia were used to compare
 - ▭ analyses based on the primary health outcome (PANSS);
 - ▭ results based on various other health outcomes assessed during the study;
 - ▭ cost-per-QALY analyses calculated using the EQ-5D.
- ▭ **No relevant differences between groups were found on the single primary health outcome initially included.**
- ▭ **In contrast, three out of four additional assessed health outcomes revealed significant and relevant differences.**
- ▭ **QALY results did not show differences between groups.**

¹Stant et al. (2007)



Over-restrictive use of evidence due to over-reliance on QALYs as a “universal and comprehensive” measure of effectiveness?

Conclusions

- ▭ Alan Williams: “**What more could anyone ask for?**”¹
 - ▭ NICE has been acclaimed for representing “the closest anyone has yet come to fulfilling the economist’s dream of how priority-setting in health care should be conducted.”¹
 - ▭ However; “it is not uncommon for an-economist’s-dream-come-true to be seen as a nightmare by everyone else.”¹
- ▭ **There is reason for exercising caution concerning the generalizability of the QALY approach.**
 - ▭ Standard decision rules (derived on the QALY maximization assumption) have been shown to be “empirically flawed”².
 - ▭ Standardized (QALY-based) analytic approaches may fail to adequately address specific clinical decision problems.
 - ▭ It seems conceivable that the “**feasibility argument**” in favor of cost-per-QALY analyses may be **overstated**.³

¹Williams (2004); ²Dolan et al. (2005); cf. Schlander (2005)

³relating to both technical and allocative efficiency



THANK YOU FOR YOUR ATTENTION!

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